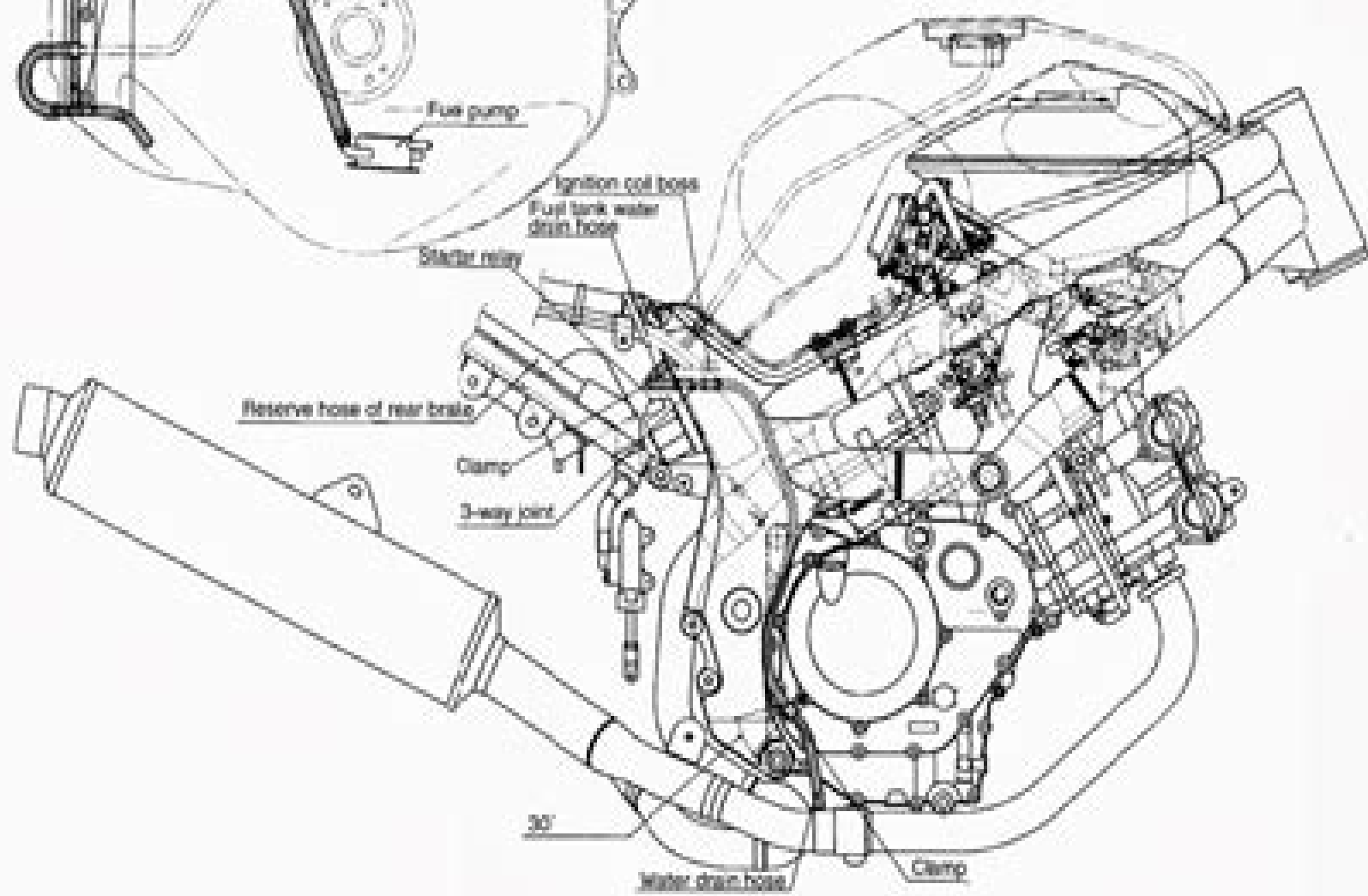
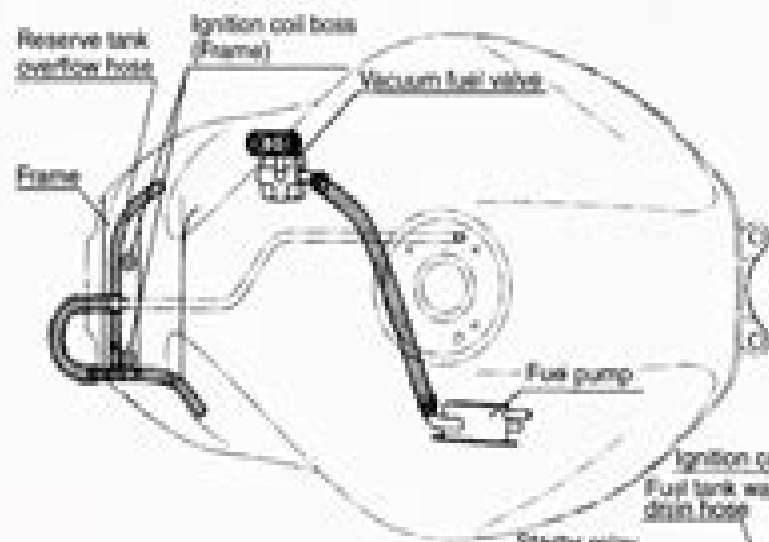




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The development of TPS typifies the transformation of production control in interchangeable industries in the twentieth
century Much of the extensive literature available on TPS has been geared toward describing TPS from a number of different
perspectives Many researchers consider TPS distinct from American mass production systems Although TPS and more
generally the production control systems in the Japanese assembly industry has differentiated itself from similar US
production systems the evolution of TPS is largely attributable to attempts to learn from imitate and modify pre World War II
US production methods Through these efforts TPS has achieved levels of efficiency in Japan comparable to those of US
production systems Additionally a reliance on Information and Communication Technology ICT in relation to production
control has facilitated the development of TPS The literature on TPS however has largely ignored the vital relationship
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the development of a fully digitalized Bill of Materials BOM at Toyota behind its Kanban and production control Scientific and Technical Aerospace Reports ,1975 **CAD/CAM Abstracts** ,1992 Annual Index/abstracts of SAE Technical Papers ,2006 *Colliery Guardian, and Journal of the Coal and Iron Trades* ,1922 *The Mechanical World* ,1909 Cycle World Magazine ,2001-01 *Economic World* ,1986

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